

# Lessons learnt from 2005 and current UK ISA Implementation.

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#### Key points

- Issuing or adopting standards is only the start
- The profession working together with national standard setters and audit inspectors will have a major implementation role
- There is a need to get clear and consistent messaging for those involved in training
- Much of what is required is behavioural change
- Software, methodology and training activities need a realistic timescale

#### Background

Implementation activity began prior to adoption of original ISAs by APB in 2005 Much useful work was done then but we know that there was scope to improve

### Activities included roadshow events, website material, letters, articles and other publications

Key concerns across many firms in the UK

Documentation and cost generally

Documentation of understanding the business and controls work in particular

Inspectors' approaches and the time available needed to implement the new standards

Time spent documenting rather than auditing

Methodology, software and learning providers unclear about what is needed

#### Issues that became apparent after 2005

Many firms were struggling with the risk ISAs	Quality of software is key	Smaller firms need special support and can be very vocal
Successful implementation takes several years	Support software with learning is important	Partner engagement is critical

#### Structure that ICAEW put in place

ISA Implementation group including firms of all sizes, audit inspectors and observer from standard setting board

Creation of wider group for providers of methodologies software and learning

#### Stakeholders must be involved

#### **Continuing activities**

## Provision of comment to APB, ICAEW and other bodies on draft clarified ISAs

Educational activities on ongoing IAASB developments

Liaison with groups/committees representing smaller firms

Website

Roadshows, presentations, articles, letters and newsletters

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#### Other activities

#### Linkage with APB International Committee

Discussion with UK small firm regulators on need for a proportional approach and messaging to practitioners

Provided input into EC consultation on adoption of ISAs by the EU for which there was support for ISAs including application material for all statutory audits

Input into impact analysis debate

Discussions about how to resolve implementation issues

#### Smaller firms have embraced the new ISAs and are not fearful of them

#### They do not want to be seen to be using out of date standards

Their methodology, software and learning providers say that they cannot cope with a dual track for standards

Students are being taught ISAs at Universities PN26 on illustrative documentation for audit of smaller entities has been very useful

#### Other activities

Implementation event presentations from John Kellas Diane Hillier Jon Grant

Showcasing some IAASB DVDs Meetings & calls with methodologies, software, and learning providers Encouragement to APB to pdate PN26 on illustrative documentation ior audit of smaller entities

Strong support from firms for APB requiring implementation for periods ending on or after 2010 (not short periods commencing on or after 15 December 2009)

#### Some key messages that have emerged

The DVDs issued by the IAASB are useful

Effective implementation needs sufficient time and effort

Strong resistance to dual track approach for big and small audits

Involvement of

engagement partner is

key to audit

Need to sell the success of clarified ISAs Recognition that clarified ISAs are easy to understand

Too early to gauge success of current implementation

effectiveness and efficiency providers want to know why the changes were made and not just what the changes are

Enthusiasm needs to be encouraged

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#### There is an opportunity to promote the benefits of the clarified ISAs

More rigorous approach to the audit of groups

Put related party transactions nearer the heart of the audit

More robust approach to management override

More principles based approach through use of objectives

Greater clarity as to what is expected of auditors

Relevant to responding to the financial crisis including ISA 450 on evaluation of misstatements

#### Conclusions

- ISA Implementation needs to be an ongoing activity
- The "why" messaging is very important
- A wide group of stakeholders needs to be involved
- The needs of all sizes of firms require attention
- This is an area where we all need to work together

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